### Case: 1:17-md-02804-DAP Doc #: 4094-27 Filed: 10/28/21 1 of 31. PageID #: 548402

### Message

From: Dughri, Darem [darem.dughri@walgreens.com]

**Sent**: 10/22/2012 8:49:21 PM

To: Polster, Tasha [tasha.polster@walgreens.com]

Subject: GFD PPt

Attachments: CSActionPlan\_vF.pptx; CSActionPlan\_store\_6.11.12.pptx

### Tasha,

I have attached two Powerpoints to this email. The first is what we presented to Market and District leaders (which is not posted). The second Powerpoint is what we provided to the store (which is available on StoreNet under the GFD policy located under Additional Resources on page 7). If you have any questions please let me know.

Thanks, Darem

PLAINTIFFS TRIAL EXHIBIT
P-25631\_00001



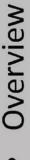


# **Controlled Substance Action Plan**

## June 11<sup>th</sup>, 2012

Information is confidential and proprietary to Walgreen Co. ©2012 Walgreen Co. All rights reserved.

### Agenda



- Review updated policies & procedures
- **Exception store visits**
- **Future Enhancements**
- Call to action and next steps

Information is confidential and proprietary to Walgreen Co. ©2012 Walgreen Co. All



Overview

## procedures have been updated to ensure our pharmacists and stores are compliant when dispensing controlled substances. Due to recent action taken by the DEA, select policies and

- Corresponding enhancements include:
- Update to the Good Faith Dispensing Guidelines
- Revised Ordering Procedures for Controlled Substances
- Drug Utilization Review Enhancements
- Exception stores have been identified that may require additional action by Market and District leadership.

nformation is confidential and proprietary to Walgreen Co. ©2012 Walgreen Co. All



- Overview
- Review updated policies & procedures
- **Exception store visits**
- Future Enhancements
- Call to action and next steps

Information is confidential and proprietary to Walgreen Co. ©2012 Walgreen Co. All

# **Good Faith Dispensing Policy**



The Good Faith Dispensing Policy has been updated to provide Pharmacists additional resources for making decisions when dispensing controlled substance prescriptions.

The following components have been updated:

Prescription Validation Procedures

Roles and Responsibilities of each pharmacy team member

Pathway to Good Faith Dispensing Policy

 Storenet > RxOps > Pharmacy Policies and Procedures > Filling Prescriptions > Controlled Substance Prescriptions and Good Faith Dispensing

nformation is confidential and proprietary to Walgreen Co. ©2012 Walgreen Co. All

# rignts reserved.

# Dispensing (GFD)

Validation Procedures for Good Faith



### Validation Tools

### Patient ID

ij

- Verify and Document ID if the patient doesn't have a relationship with the pharmacy
- Follow state specific guidelines

### Prescriber

7

- Verify Prescriber DEA number
- Use DEA website if necessary

### PDMP

m

- Utilize to obtain additional information to help determine validity of prescription
- State specific

### Data/DUR Review

4

Review patient profile to resolve and document any associated DURs

## **Evaluate GFD guidelines**

'n

- Ensure usual course of professional practice
  - Verify noticeable trends with prescribers or patients
- Verify prescriptions have not been altered or forged

## **Actions after Validation**

### Document

ė.

Document all efforts used to validate good faith dispensing

### RPh Action

7.

- Determine how to proceed after using GFD guidelines:
- Dispense
- Not valid to dispense
- Refuse to dispense

### Notify DEA

Notify local DEA office of refusal to fill if prescription is forged, altered or issued outside of usual course of professional

nformation is confidential and proprietary to Walgreen Co. ©2012 Walgreen Co. All

9

# **Everyone Plays a Role in the GFD Process**



### Responsibility: Technician Shared

Pharmacist



Responsibility: Pharmacist & **Technician** Shared

(CAP) & Point of Consultation Sale

Product Review or POWER-RFP

Data Review &

- Check/ Verify ID and documentation was Confirm GFD validation
- Follow up on any open issues related to GFD guidelines.

completed, including

PDMP in POWER

Consult patient

Data Entry

Greet Patient, Scan

Prescription &

- Technician to verify and Technician to alert RPh scan patient ID (GFD) of questionable rxs
  - Determine if Prescriber has a valid DEA
- Validate Prescriber Scope of Practice
  - specific) non-POWER Review PDMP (state
- Verify script with PBR

determine if prescription

should be dispensed.

If not, then complete

GFD guidelines to

Final Responsibility to

- Evaluate elements of
- Review Patient Profile and resolve DURs
- Document information
  - Action: Determine if appropriate to fill

nformation is confidential and proprietary to Walgreen Co. @2012 Walgreen Co. All

complete GFD

 Action: Determine if appropriate to fill

### . .

WAGMDL00066608

# Ordering Controlled Substances



- Controlled Substance Ordering procedures have been updated to minimize risk.
- The following changes have been implemented:
- Manual Orders to DC and Cardinal will no longer be accepted.
- All Controlled Substance orders will be required to be processed through SIMS, including requests for specific manufacturers
- StoreNet > SIMS > Rx Inventory Management > Ordering > Controlled Drugs > Ordering Specific Manufacturer
- Maximum Ordering Quantities
- Store specific order limits
- Chainwide order limits
- Controlled Substance Order Quantity Override Form
- The Pharmacy Supervisor will be required to evaluate and complete the override form for orders exceeding the maximum quantity only
- RxS and DM StoreNet Homepage > Inventory & Shrink > Controlled Substance Order Quantity Override Form

nformation is confidential and proprietary to Walgreen Co. ©2012 Walgreen Co. All

# **Enhanced Drug Utilization Review**



- A DUR enhancement has been made to alert pharmacists to review a patient's profile and utilize Good Faith Dispensing procedures when dispensing select controlled substances.
- A Major DUR will flag when a patient has been prescribed medications, that in combination, have a high potential for abuse.
- The following message will appear to the pharmacist: "A strong association appears to exist between illicit use of Carisoprodol in combination with narcotic analgesics such as oxycodone and benzodiazepines such as alprazolam......
- The pharmacist completing the DUR must then adhere to the Good Faith Dispensing policy.





- Overview
- Review updated policies & procedures
- Exception store visits
- **Future Enhancements**
- Call to action and next steps

Information is confidential and proprietary to Walgreen Co. ©2012 Walgreen Co. All

## **Exception Stores**

- Walgreens has taken a proactive approach to minimize risk for targeted stores that may be impacted in the future
- District and Market Leadership including Loss Prevention will be provided a list of exception stores
- Exception stores were identified using the following criteria:
- Controlled Substance Volume and Trending
- Proportionality to total business
- Payment method
- Working together, District LP Managers and Pharmacy Supervisors for these exceptions stores are required to complete a Focus on Compliance (FOC) Pain Management survey
- Information gathering tool to better understand current practices
- Results will be used to develop future best practices for all stores

nformation is confidential and proprietary to Walgreen Co. ©2012 Walgreen Co. All



- Overview
- Review updated policies & procedures
- **Exception store visits**
- **Future Enhancements**
- Call to action and next steps

Information is confidential and proprietary to Walgreen Co. ©2012 Walgreen Co. All

# **Future Enhancements**

26



- Index Reporting
- Updated Inventory Dashboard
- Additional inventory system controls (SIMIS)
- Controlled Substance investigation process
- IT enhancements to streamline current manual processes
- Good Faith Dispensing PPL Policy Acknowledgement and PPL Training



- Overview
- Review updated policies & procedures
- **Exception store visits**
- **Future Enhancements**
- Call to action and next steps

Information is confidential and proprietary to Walgreen Co. ©2012 Walgreen Co. All

## Call to Action



- Reinforce the following information with all pharmacy team members:
- Updated Good Faith Dispensing Policy
- Updated controlled substance ordering procedures
- **Enhanced Drug Utilization Review**
- Support your pharmacists in making good faith decisions

In addition, select District Leaders:

- Are required to visit their exception stores
- Store visits should be completed by at least a RxS and DLPM who will complete FOC Pain Management Survey.
- DLPM is required to submit the information from the store visit into the online FOC Pain Management Survey.
- Recommendation: Complete 5 store visits/week

nformation is confidential and proprietary to Walgreen Co. ©2012 Walgreen Co. All

### Questions



Information is confidential and proprietary to Walgreen Co. ©2012 Walgreen Co. All

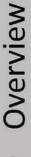


# **Controlled Substance Action Plan**

## June 11, 2012

Information is confidential and proprietary to Walgreen Co. ©2012 Walgreen Co. All

### Agenda



- Review updated policies & procedures
- **Future Enhancements**
- Call to action and next steps

Information is confidential and proprietary to Walgreen Co. ©2012 Walgreen Co. All

### Overview

procedures have been updated to ensure our pharmacists and stores are compliant when dispensing controlled substances. Due to recent action taken by the DEA, select policies and

- Corresponding enhancements include:
- Update to the Good Faith Dispensing Guidelines
- Revised Ordering Procedures for Controlled Substances
- Drug Utilization Review Enhancements



- Overview
- Review updated policies & procedures
- Future Enhancements
- Call to action and next steps

Information is confidential and proprietary to Walgreen Co. ©2012 Walgreen Co. All



# **Good Faith Dispensing Policy**

The Good Faith Dispensing Policy has been updated to provide Pharmacists additional resources for making decisions when dispensing controlled substance prescriptions.

The following components have been updated:

Prescription Validation Procedures

Roles and Responsibilities of each pharmacy team member

Pathway to Good Faith Dispensing Policy

 Storenet > RxOps > Pharmacy Policies and Procedures > Filling Prescriptions > Controlled Substance Prescriptions and Good Faith Dispensing

nformation is confidential and proprietary to Walgreen Co. @2012 Walgreen Co. All

# Validation Procedures for Good Faith

## Dispensing (GFD)

### Validation Tools

### Patient ID

ij

- Verify and Document ID if the patient doesn't have a relationship with the pharmacy
- Follow state specific guidelines

### Prescriber

7

- Verify Prescriber DEA number
- Use DEA website if necessary

### PDMP

m

- Utilize to obtain additional information to help determine validity of prescription
- State specific

### Data/DUR Review

4

Review patient profile to resolve and document any associated DURs

## **Evaluate GFD guidelines**

'n

- Ensure usual course of professional practice
  - Verify noticeable trends with prescribers or
- Verify prescriptions have not been altered or

## **Actions after Validation**

### Document

ė.

Document all efforts used to validate good faith dispensing

### RPh Action

7.

- Determine how to proceed after using GFD guidelines:
- Dispense
- Not valid to dispense
- Refuse to dispense

### Notify DEA œ.

Notify local DEA office of refusal to fill if prescription is forged, altered or issued outside of usual course of professional

nformation is confidential and proprietary to Walgreen Co. @2012 Walgreen Co. All

WAGMDL00066622

# **Everyone Plays a Role in the GFD Process**



### Responsibility: Technician Shared

Pharmacist



Responsibility: Pharmacist & **Technician** 

Shared

(CAP) & Point of Consultation Sale

Product Review or POWER-RFP

Data Review &

Greet Patient, Scan

Prescription &

Data Entry

Check/ Verify ID

and documentation was Confirm GFD validation

completed, including

PDMP in POWER

- Follow up on any open issues related to GFD guidelines.
- Consult patient

Technician to verify and

- Technician to alert RPh scan patient ID (GFD) of questionable rxs
- Determine if Prescriber has a valid DEA
- Validate Prescriber Scope of Practice
  - specific) non-POWER Review PDMP (state
    - Verify script with PBR

determine if prescription

should be dispensed.

If not, then complete

GFD guidelines to

Final Responsibility to

Action: Determine if

complete GFD

appropriate to fill

- Evaluate elements of
- Review Patient Profile and resolve DURs
- Document information
  - appropriate to fill

nformation is confidential and proprietary to Walgreen Co. @2012 Walgreen Co. All

Action: Determine if

WAGMDL00066623

# Ordering Controlled Substances



- Controlled Substance Ordering procedures have been updated to minimize risk.
- The following changes have been implemented:
- Manual Orders to DC and Cardinal will no longer be accepted.
- All Controlled Substance orders will be required to be processed through SIMS, including requests for specific manufacturers
- StoreNet > SIMS > Rx Inventory Management > Ordering > Controlled Drugs > Ordering Specific Manufacturer
- Maximum Ordering Quantities
- Store specific order limits
- Chainwide order limits
- Orders exceeding the maximum quantities
- Pharmacy Managers must contact their Pharmacy Supervisor for approval
- If approved, the Pharmacy Supervisor will approve and submit the order

# **Enhanced Drug Utilization Review**



- A DUR enhancement has been made to alert pharmacists to review a patient's profile and utilize Good Faith Dispensing procedures when dispensing select controlled substances.
- A Major DUR will flag when a patient has been prescribed medications, that in combination, have a high potential for abuse.
- The following message will appear to the pharmacist: "A strong association appears to exist between illicit use of Carisoprodol in combination with narcotic analgesics such as oxycodone and benzodiazepines such as alprazolam......
- The pharmacist completing the DUR must then adhere to the Good Faith Dispensing policy.

nformation is confidential and proprietary to Walgreen Co. ©2012 Walgreen Co. All



- Overview
- Review updated policies & procedures
- Future Enhancements
- Call to action and next steps

Information is confidential and proprietary to Walgreen Co. ©2012 Walgreen Co. All



# Future Enhancements

- We will be developing additional tools to assist in our compliance efforts. These include:
- Index Reporting
- Updated Inventory Dashboard
- Additional inventory system controls (SIMIS)
- Controlled Substance investigation process
- IT enhancements to streamline current manual processes
- Good Faith Dispensing PPL Policy Acknowledgement and PPL Training



- Overview
- Review updated policies & procedures
- Future Enhancements
- Call to action and next steps

Information is confidential and proprietary to Walgreen Co. ©2012 Walgreen Co. All

## Call to Action

- Store leadership are to:
- Reinforce the following information with all pharmacy team members:
- Updated Good Faith Dispensing Policy
- Updated controlled substance ordering procedures
- Enhanced Drug Utilization Review
- Support your pharmacists in making good faith decisions

14

### Questions



Information is confidential and proprietary to Walgreen Co. ©2012 Walgreen Co. All